



# World Class Production and Inventory Management

By Darryl V. Landvater

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The definitive guide to the latest tools & techniques for achieving performance excellence in manufacturing, distribution, and planning. Now completely revised and expanded, *World Class Production and Inventory Management* presents the latest information on the unique tools and techniques needed to manage the planning and production of a manufacturing enterprise. Including a completely new chapter on Efficient Consumer Response (ECR), updated case studies, and additional information on manufacturing integration, this comprehensive reference includes:

- \* Step-by-step implementation techniques in each key area of production and inventory management
- \* Fresh perspectives on manufacturing integration and multiple demand stream management
- \* Best-in-class examples from companies such as Abbott Laboratories, Boeing, and Martin Marietta
- \* Proven guidelines for avoiding the most common problems and for achieving continually higher levels of performance
- \* Self-assessment questions helpful in measuring the performance of your company in each operating area

Comprehensive and accessible, *World Class Production and Inventory Management* is an invaluable resource for APICS members seeking CPIM certification, as well as for all those in charge of managing a successful manufacturing enterprise.

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### Editorial Review

#### From the Publisher

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#### From the Inside Flap

ince it was first published, *World Class Production and Inventory Management* has become essential reading for quality professionals who are responsible for distribution, production, and inventory planning. Written by Darryl Landvater—a well-known consultant and educator with The Oliver Wight Companies—it continues to be a popular primer, adopted by a growing number of training organizations both here and abroad. Now, this authoritative resource has been completely revised and expanded to bring you an up-to-date, in-depth look at the unique tools, systems, and procedures of production and inventory management (P&IM).

Providing practical guidelines and proven methodologies, the Second Edition of *World Class Production and Inventory Management* delivers a fool-proof game plan for operating a successful manufacturing enterprise. Along with comprehensive coverage of successful methods and techniques, including Manufacturing Resource Planning (MRP II), Just-in-Time, Total Quality Management, and Distribution Resource Planning (DRP), the book walks you through key operating techniques, from master production scheduling to sales and operations planning. This new edition is also one of the first to cover Efficient Consumer Response (ECR). ECR is designed for retailers as well as manufacturers who find themselves expanding into retail operations. With clear explanations and practical advice, you'll learn how to evaluate material and capacity plans, as well as how to implement MRP II and use an MRP II closed loop system to operate your company more effectively. Real-world examples from companies such as Boeing and Martin Marietta are among those examples adding new perspectives on manufacturing integration and managing multiple demand streams.

You'll find essential details on:

- Efficient Consumer Response (ECR)—definition, objectives, implementation
- Customer linking—vendor managed replenishment (VMR), multiple demand streams, integration of VMR with planning and scheduling systems
- Demand management—fundamentals of sales planning, available-to-promise (ATP) calculations, distribution resource planning
- Material requirements planning—key activities and measurements, bottom up feedback, concurrent engineering
- Plant and supplier scheduling—input-output and shop floor control, Kanban, purchase orders, Just-in-Time

Indispensable for APICS members seeking CPIM certification, *World Class Production and Inventory Management* will be equally so for all who are looking to achieve performance excellence in production and inventory management.

### From the Back Cover

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